

# The role of technology and innovation in enhancing the resilience of Bulgaria's critical infrastructure

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**Abstract:** *This paper explores the pivotal role of technology and innovation in enhancing the resilience of Bulgaria's critical infrastructure. It examines the integration of advanced technologies such as artificial intelligence, Internet of Things (IoT), blockchain, digital twins, unmanned aerial vehicles (UAVs), cyber-physical systems (CPS), and big data analytics in sectors like hazardous waste management, border security, and airport security. By analyzing case studies and current implementations, the paper highlights the successes and challenges faced in adopting these technologies. The study also discusses the importance of public-private partnerships and regulatory frameworks in fostering an environment conducive to technological innovation. The findings underscore the necessity for continuous investment in technology to safeguard critical infrastructure against emerging threats and to ensure long-term sustainability.*

**KEYWORDS:** TECHNOLOGY, INNOVATION, RESILIENCE, CRITICAL INFRASTRUCTURE, BULGARIA, ARTIFICIAL INTELLIGENCE, INTERNET OF THINGS, BLOCKCHAIN, PUBLIC-PRIVATE PARTNERSHIPS, DIGITAL TWINS, UAVS, CYBER-PHYSICAL SYSTEMS, BIG DATA ANALYTICS

## 1. Introduction

The resilience of critical infrastructure is essential for the sustainability and security of any nation. In Bulgaria, the integration of advanced technologies holds significant potential to enhance the robustness of its infrastructure. This paper investigates how innovations such as artificial intelligence (AI), the Internet of Things (IoT), blockchain, digital twins, unmanned aerial vehicles (UAVs), cyber-physical systems (CPS), and big data analytics could be utilized to strengthen infrastructure in various sectors.

Technological advancements offer substantial opportunities to improve infrastructure resilience. AI and IoT enable real-time monitoring and predictive analytics, while blockchain ensures secure and transparent transactions. Digital twins facilitate comprehensive simulations of physical systems, and UAVs provide efficient surveillance and delivery capabilities. CPS integrates physical and computational elements for smarter infrastructure management, and big data analytics enhances decision-making through in-depth data analysis.

Bulgaria's critical infrastructure sectors, including hazardous waste management, border security, and airport security, present unique challenges and opportunities for technology adoption. These sectors could benefit significantly from the strategic implementation of advanced technologies, which can mitigate risks, enhance operational efficiency, and ensure long-term sustainability. For instance, the Institute for Computer Science, Artificial Intelligence and Technology (INSAIT) in Sofia drives AI innovations, while Bulgarian companies like Dronamics showcase the potential of logistics transformation with its cargo drones.

Moreover, public-private partnerships (PPPs) and supportive regulatory frameworks are crucial in fostering an environment conducive to technological innovation. Effective PPPs can attract private investment and expertise, facilitating the implementation of cutting-edge technologies in public infrastructure projects.

This paper aims to explore the potential implementations of these technologies in Bulgaria, proposing strategies and highlighting the successes and challenges faced globally. Emphasis is placed on the necessity for continuous investment and strategic planning to safeguard critical infrastructure against emerging threats and ensure its resilience and sustainability.

## 2. Technological Advancements for Infrastructure Resilience

To enhance the resilience of Bulgaria's critical infrastructure, it is essential to explore and integrate various advanced technologies. These technologies offer innovative solutions to common

challenges and have the potential to significantly improve the robustness of infrastructure systems.

### 2.1. Internet of Things (IoT)

The Internet of Things (IoT) refers to the connection of physical objects such as mobile devices, sensors, buildings, and vehicles to the Internet, enabling data collection and exchange. In enhancing Bulgaria's critical infrastructure, IoT can significantly improve monitoring and management across various sectors. IoT implementations include smart roads, grids, parking, tank level monitoring, traffic congestion management, smartphone detection, and environmental monitoring. [1]

IoT can enhance disaster management systems by offering real-time data on environmental conditions, enabling quicker response times and more effective resource allocation during emergencies. The low energy consumption of IoT devices allows for large, self-organizing networks that can support emergency communication for extended periods. [2]

In Bulgaria, the implementation of IoT in infrastructure can offer several benefits. For instance, IoT-enabled sensors can monitor the structural health of bridges and tunnels, providing early warnings of potential failures and facilitating timely maintenance. Additionally, IoT can enhance disaster management systems by offering real-time data on environmental conditions, enabling quicker response times and more effective resource allocation during emergencies.

### 2.2. Big Data Analytics

Big Data Analytics involves processing and analyzing massive volumes of data to uncover patterns and insights that can inform decision-making. In Bulgaria, the use of big data can enhance the resilience of critical infrastructure by providing valuable information during all phases of disaster management, including preparedness, mitigation, response, and recovery. [3]

Multidimensional big data analytics, including descriptive, prescriptive, predictive, and discursive analytics, helps create and enhance resilience in disaster management phases, especially in restoring normal life following a disaster. Descriptive analytics describe the status and criticality of disasters, while prescriptive analytics focus on management policies. Predictive analytics provide early warning and forecasting, and discursive analytics address community resilience aspects like raising awareness and timely response. [4]

### 2.3. Blockchain Technology

Blockchain technology provides a secure and transparent way to manage data and transactions, crucial for maintaining the integrity of Bulgaria's critical infrastructure. Blockchain can enhance security and transparency in data management across various sectors, ensuring data integrity and protecting against single points

of failure. [5] The immutable decentralized ledger is particularly beneficial for securing critical systems and enabling automatic decision-making through smart contracts.

In Bulgaria, blockchain can revolutionize disaster resilience by managing the distribution of disaster relief funds and ensuring transparent transactions. Its smart contract functionality can script disaster management policies, log damages, and estimate costs early in the recovery process, facilitating efficient and secure disaster management. [6]

#### **2.4. Digital Twins**

Digital twins are virtual replicas of physical assets, systems, or processes that facilitate comprehensive data exchange and real-time monitoring. They include simulations, models, and algorithms that describe their real-world counterparts, including characteristics and behaviors. [7]

In Bulgaria, digital twins can enhance the management of critical infrastructure by visualizing complex processes, simulating impacts, and enabling collaborative planning. For instance, a digital twin of the national power grid can simulate the effects of a major storm, helping to identify vulnerabilities and plan rapid responses. This technology supports decision-making, optimizing infrastructure performance, reducing conflicts, and effectively using resources. [8]

#### **2.5. Unmanned Aerial Vehicles (UAVs)**

Unmanned Aerial Vehicles (UAVs), or drones, offer significant advantages for infrastructure monitoring and disaster management. UAVs are envisioned to find the shortest and optimal paths with minimal energy consumption and resource utilization. [9] They have the capacity, responsiveness, and portability to increase cellular coverage and bandwidth for disaster relief efforts and criminal surveillance. During disaster rescue missions, UAVs can provide real-time images of affected areas, aiding in faster evacuations and safe delivery of supplies. [10]

In Bulgaria, drones can significantly enhance disaster response efforts by providing real-time images of affected areas, identifying safe evacuation routes, and facilitating the delivery of supplies even to inaccessible locations. Additionally, UAVs can be used to monitor border areas and enhance security, making them a valuable tool in the anti-terrorist sector. A notable example is Dronamics, a Bulgarian company pioneering long-range cargo drone technology, which can revolutionize logistics and supply chain management. [11]

#### **2.6. Cyber-Physical Systems (CPS)**

Cyber-Physical Systems (CPS) integrate physical and computational elements to create intelligent infrastructure systems. These systems use sensors, actuators, and computer algorithms to interact with the physical world, analyzing and processing data in real time. [12] CPS can enhance disaster resilience by enabling real-time monitoring and control of critical infrastructure, predicting potential issues [13], and facilitating proactive measures. [14]

In Bulgaria, CPS can significantly improve disaster resilience by providing real-time data through sensors and actuators, enabling prompt responses to infrastructure failures. However, integrating CPS with existing infrastructure requires robust cybersecurity measures to mitigate the risk of cyber-attacks. Ensuring the security of CPS is crucial for protecting Bulgaria's critical infrastructure from both physical and cyber threats. [15]

#### **2.7. Artificial Intelligence (AI) and Machine Learning**

Artificial Intelligence (AI) and machine learning play crucial roles in enhancing the resilience of critical infrastructures. AI applications, including tracking and mapping, remote sensing techniques, geospatial analyses, robotics, and machine learning, enable rapid data processing and informed decision-making during

disasters. [16] These technologies help reduce the cascading effects of infrastructure destruction and allow for rapid recovery by generating acceptable forecasts and developing disaster plans. [17]

In Bulgaria, AI can be utilized to develop early warning systems, optimize resource allocation, and formulate resilience planning strategies. AI algorithms can analyze data from various sources to predict the likelihood of infrastructure failures, enabling authorities to take preventive actions. Institutions like INSAIT [18] are at the forefront of AI research and applications and they have the potential to significantly contribute to the country's efforts to build resilient infrastructure.

These technologies collectively offer a robust framework for enhancing the resilience of Bulgaria's critical infrastructure, ensuring preparedness and swift recovery in the face of disasters.

### **3. Sector-Specific Implementations**

To illustrate the potential applications of advanced technologies in enhancing infrastructure resilience in Bulgaria, we focus on three critical sectors: hazardous waste management, border security, and airport security. These sectors are chosen due to their significant impact on national security, public health, and economic stability. Each sector faces unique challenges that can be effectively addressed through the integration of innovative technologies.

#### **3.1. Hazardous Waste Management**

##### **3.1.1. Integration of IoT and Big Data Analytics**

The integration of IoT devices in hazardous waste management can significantly enhance real-time monitoring and data collection. Sensors can track environmental parameters such as temperature, humidity, and gas emissions, providing critical data to prevent hazardous incidents. This concept is supported by existing literature on IoT applications in environmental monitoring. [19] [20] By analyzing this data with Big Data Analytics, potential risks can be predicted, and management processes can be optimized. Predictive analytics can identify patterns that signal potential hazardous events, enabling preemptive measures.

##### **3.1.2. Blockchain for Secure Data Management**

Blockchain technology can ensure the secure and transparent management of hazardous waste data. Creating an immutable ledger of transactions and data points can provide a reliable audit trail that enhances regulatory compliance and accountability, as suggested by research in secure data management systems. [21]

#### **3.2. Anti-Terrorist Measures at Borders**

##### **3.2.1. Utilizing UAVs for Surveillance and Monitoring**

Unmanned Aerial Vehicles (UAVs), or drones, are highly effective for border surveillance due to their ability to cover large and inaccessible areas efficiently. UAVs can provide real-time imagery and data that enhance situational awareness and help in detecting unauthorized activities. This approach is supported by studies on the use of UAVs in surveillance. [22]

##### **3.2.2. CPS and AI for Enhanced Border Security**

Cyber-Physical Systems (CPS) and Artificial Intelligence (AI) integrate physical security measures with digital monitoring tools, providing a comprehensive approach to securing borders. AI algorithms can analyze data from sensors to identify and predict potential threats, improving the efficiency and effectiveness of border security operations. This combination of technologies is discussed in general terms in literature on border security enhancements. [23]

#### **3.3. Airport Security and Anti-Terrorism**

##### **3.3.1. Digital Twins for Airport Operations**

Digital twins can enhance airport security by creating virtual models of airport operations. These models simulate various

scenarios, allowing security teams to develop and refine response strategies. By analyzing the digital twin, authorities can identify vulnerabilities in the airport's infrastructure and implement necessary improvements. This approach is based on known applications of digital twins in infrastructure management. [24]

### 3.3.2. Blockchain for Secure Data Sharing

Blockchain technology ensures the secure sharing of sensitive information among stakeholders in airport operations, preventing unauthorized access and tampering. This application is supported by general research on blockchain's role in secure data management. [25]

### 3.3.3. AI and Machine Learning for Threat Detection

AI and machine learning can transform threat detection at airports by analyzing data from various sources to identify potential risks. These technologies enable more accurate and faster security checks, reducing false alarms and ensuring prompt responses to real threats. This concept is widely discussed in literature on AI applications in security. [26]

To wrap this section up, we can say that the integration of advanced technologies such as IoT, Big Data Analytics, blockchain, UAVs, CPS, digital twins, and AI can significantly enhance the resilience and security of Bulgaria's critical infrastructure across hazardous waste management, border security, and airport operations. These proposed implementations leverage existing technological capabilities to address specific challenges in each sector.

## 4. Public-Private Partnerships (PPP) and Their Role in Enhancing Infrastructure Resilience

Public-Private Partnerships (PPPs) are crucial for leveraging private sector expertise, efficiency, and capital to enhance public infrastructure projects. By involving private entities, the government can benefit from innovative technologies and management practices, addressing infrastructure gaps and improving resilience. We will explore the importance of PPPs, analyze existing policies, and discuss efforts to address the current gaps. These insights highlight how PPPs can drive technological innovation and infrastructure development in Bulgaria.

### 4.1. Importance of Public-Private Partnerships

Public-Private Partnerships (PPPs) are essential for leveraging private sector expertise, efficiency, and capital to enhance public infrastructure projects. In Bulgaria, PPPs can play a crucial role in addressing infrastructure gaps and improving the resilience of critical sectors. By involving private entities, the government can benefit from innovative technologies and management practices that are often more advanced in the private sector. [27] [28]

### 4.2. Analysis of Existing Policies and Their Impact

#### 4.2.1. Current Framework and Challenges

Bulgaria's experience with PPPs dates back to the post-communist era, with significant legislative changes aimed at aligning with EU standards. The Concessions Act of 2006 and subsequent amendments laid the groundwork for PPPs, but practical challenges persist. The introduction of the PPP Act in 2013 was a significant step to expand the scope and application of PPPs beyond traditional concessions. However, the following challenges remain [27] [28]:

- **Complex Regulatory Environment:** The regulatory framework in Bulgaria is often seen as complex and cumbersome. This complexity leads to delays and increased costs in project implementation, making it less attractive for private investors to participate in PPPs. The Concessions Act and the PPP Act govern different aspects of PPPs, which sometimes leads to confusion and inefficiency.

- **Risk Management:** Effective risk management is a critical aspect of successful PPPs. However, there is a notable difference in how the public and private sectors in Bulgaria perceive and manage risks. The public sector often focuses on compliance and budget constraints, whereas the private sector is more concerned with financial implications and long-term viability. This misalignment can lead to inefficiencies and suboptimal risk allocation, hindering the success of PPP projects.
- **Budget Constraints:** Budget constraints within the public sector limit the ability to provide sufficient guarantees and support for PPP projects. This issue impacts the attractiveness of PPPs to private investors, who seek assurance of financial stability and equitable risk-sharing. The limited financial resources of public authorities often result in an overreliance on private capital, which necessitates a robust framework to attract and sustain private sector involvement.

### 4.2.2. Efforts to Address the Gaps

Efforts to address these challenges and improve the PPP ecosystem in Bulgaria include [27] [28]:

- **Simplifying Regulatory Procedures:** Streamlining regulatory processes to reduce bureaucratic hurdles is a key initiative. This involves making the legal framework more user-friendly and predictable to encourage private sector participation. Simplification of procedures and reduction of administrative complexity are essential to attract more private investments.
- **Enhancing Risk Management Practices:** Improving risk management practices through training and capacity-building programs for public sector officials is essential. Developing sophisticated risk management strategies and enhancing the capabilities of public officials to handle complex PPP arrangements effectively can lead to more successful project outcomes.
- **Promoting Transparency and Accountability:** Increasing transparency and accountability in PPP projects is crucial for building trust among private investors. Adopting best practices for project management and performance monitoring can ensure that projects are delivered efficiently and meet their objectives. Enhanced transparency helps mitigate corruption and increases investor confidence.

### 4.3. Recommendations for Improving PPP Effectiveness

To further enhance the effectiveness of PPPs in Bulgaria, the following recommendations can be considered:

- **Developing Clear Guidelines:** Establishing clear guidelines and best practices for PPPs can help standardize processes and reduce ambiguities. This approach can attract more private investors by providing a predictable and stable investment environment. Comprehensive guidelines that are easy to understand and apply by all stakeholders are crucial for improving PPP implementation.
- **Strengthening Public Sector Capacity:** Investing in capacity-building for public sector officials to better understand and manage PPP projects can lead to more effective partnerships. Training on risk management, project finance, and contract negotiation is essential. Continuous professional development and training programs for those involved in PPPs can significantly enhance the public sector's ability to manage these complex projects.

- **Encouraging Innovation:** Providing incentives for innovative solutions in PPP projects can help address infrastructure challenges more effectively. Encouraging the use of advanced technologies and new business models can improve project outcomes and resilience. Innovation in PPP projects can drive efficiency and effectiveness in infrastructure development.

By addressing these issues and leveraging the strengths of both public and private sectors, Bulgaria can significantly enhance the resilience and effectiveness of its critical infrastructure through well-structured and efficiently managed PPPs. [27] [28]

## 5. Challenges and Opportunities in Technology Implementation

Implementing advanced technologies in Bulgaria's critical infrastructure presents both challenges and opportunities. Addressing these challenges effectively can pave the way for significant advancements and improvements in infrastructure resilience. This section examines common obstacles, such as regulatory and financial constraints, and explores the potential for innovation and development through targeted technological applications.

### 5.1. Common Obstacles in Technology Implementation

- **Regulatory and Bureaucratic Hurdles:** Implementing new technologies often faces significant regulatory and bureaucratic challenges. Regulations frequently lag behind technological advancements, making it difficult to integrate new systems seamlessly. This can lead to delays and increased costs. In many cases, existing legal frameworks are not well-suited to accommodate the rapid pace of technological change, causing further complications in the implementation process. This issue, discussed in Section 4.2.1., is a critical barrier to technological adoption.
- **Financial Constraints:** Financial limitations are another major obstacle, as highlighted in Section 4.2.1. The initial investment required for advanced technologies can be substantial, which can be a barrier for both public and private entities. Additionally, continuous funding is necessary to maintain and update these technologies, which can strain budgets, particularly in sectors with limited access to capital.
- **Skill Gaps and Resistance to Change:** A general understanding in the field indicates that a lack of technical expertise and skills can impede the effective implementation and management of new technologies. Organizations often struggle with finding and retaining qualified personnel to handle advanced systems. Furthermore, there is frequently resistance to change among employees and management, who may prefer familiar processes and be hesitant to adopt new technologies. This resistance can slow down the adoption process and reduce the overall effectiveness of the technology implementation.
- **Compatibility with Existing Systems:** It is widely recognized that integrating new technologies with existing systems can pose significant challenges, especially if legacy systems are outdated or incompatible with modern solutions. This issue often requires extensive modifications and can lead to disruptions in operations. Ensuring seamless integration while minimizing downtime is crucial for successful technology adoption.
- **Cybersecurity Concerns:** Implementing new technologies can introduce new cybersecurity risks. This point was emphasized in Section 2.6. As organizations integrate more advanced systems, they must also enhance

their security measures to protect against potential threats. This includes implementing robust encryption, access controls, and regular security updates. Failure to address cybersecurity can lead to vulnerabilities and significant data breaches.

### 5.2. Potential for Innovation and Development

- **Advancing AI and Informatics (The Role of INSAIT):** As explored in Section 2.7., one prominent example of innovation potential in Bulgaria is the Institute for Computer Science, Artificial Intelligence and Technology (INSAIT). Based in Sofia, INSAIT collaborates with top global institutions to drive cutting-edge research in AI and informatics. By fostering an environment of technological excellence and innovation, INSAIT aims to position Bulgaria as a leader in AI advancements. Their focus on developing AI-driven solutions can significantly enhance infrastructure resilience and efficiency, addressing various sectoral challenges and pushing the boundaries of what's possible with technology.
- **Revolutionizing Cargo Delivery (The Role of Dronamics):** Bulgarian company Dronamics, discussed in Section 2.5., exemplifies the potential for innovative technology to transform industries. As the world's first cargo drone airline, Dronamics aims to revolutionize logistics and supply chains with its Black Swan drone, designed for efficient, cost-effective, and environmentally friendly cargo delivery. By enabling same-day delivery to remote areas, Dronamics enhances the resilience of supply chains and reduces carbon emissions, showcasing how advanced technology can create new opportunities and improve existing systems.
- **Public-Private Partnerships (PPPs):** Strengthening PPP frameworks, as highlighted throughout the paper, can attract private sector investment and expertise in infrastructure and technology projects. By creating a conducive environment for PPPs, governments can leverage private sector innovation and efficiency to address public infrastructure needs. Successful examples of PPPs in other countries provide valuable models that can be adapted and implemented to improve infrastructure resilience and technological adoption.
- **Capacity Building and Training Programs:** Investing in capacity-building and training programs for public sector officials and private sector employees can bridge the skill gap and facilitate the effective implementation of new technologies. These programs, as discussed in Section 4.2.2., can equip individuals with the necessary skills to manage and utilize advanced technologies, fostering a culture of continuous learning and adaptation. By enhancing technical capabilities, organizations can better navigate the challenges of technology adoption and maximize the benefits of innovation.

It's clear that while there are several challenges to technology implementation, such as regulatory hurdles, financial constraints, skill gaps, and cybersecurity concerns, there are also numerous opportunities for innovation and development. By leveraging advancements in AI and drone technology through institutions like INSAIT and companies like Dronamics, strengthening PPPs, and investing in capacity-building, Bulgaria can enhance its infrastructure resilience and drive sustainable growth.

## 6. Conclusion

In conclusion, the exploration of advanced technologies such as artificial intelligence, IoT, blockchain, digital twins, UAVs, CPS, and big data analytics reveals significant potential for enhancing the resilience of Bulgaria's critical infrastructure. These innovations,

coupled with strategic public-private partnerships and supportive regulatory frameworks, can address current challenges and drive sustainable growth. By leveraging the expertise of institutions like INSAIT and companies like Dronamics, Bulgaria can position itself at the forefront of technological advancement and infrastructure resilience.

To realize this potential, continuous investment and strategic planning are essential. It is crucial for stakeholders to collaborate and foster an environment that encourages innovation and adapts to emerging threats. By doing so, Bulgaria can enhance its infrastructure, ensuring long-term sustainability and security, ultimately benefiting its economy and society as a whole.

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